

SOUTH CAROLINA PUBLIC SERVICE COMMISSION
DOCKET NO. 97-003-E
DIRECT TESTIMONY OF CAROLINA POWER & LIGHT COMPANY

POSTED
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WITNESS RANDY WILKERSON

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1 Q. Mr. Wilkerson, will you please state your full name, occupation, and address?

2 A. My name is Randy Wilkerson. I am employed by Carolina Power & Light
3 Company as Manager, Power System Operations. My business address 3401
4 Hillsborough Street, Raleigh, North Carolina.

5 Q. Please summarize briefly your educational background and experience.

6 A. I graduated from United Electronics Institute in 1974 with an Associates Degree in
7 Electronic Technology. Following graduation, I joined Carolina Power & Light
8 Company working at the Energy Control Center in Dispatching. From 1982-84 I
9 worked on the Energy Management Project Team to procure a new energy
10 management system for the Control Center. In 1984 I received a Diploma in
11 Electrical Engineering in a Company sponsored program from International
12 Correspondence School. In January of 1987 I was named to my present position as
13 Manager-Power System Operations.

14 I am a member of IEEE and the Power Engineering Society, current Chairman of
15 the North American Electric Reliability Council's ("NERC") Operating
16 Committee-Monitoring Working Group (a group that audits Control Area's
17 compliance to NERC guidelines), past Southeastern Electric Reliability Council
18 ("SERC") representative to the NERC Operating Committee-Performance

19 Committee, and a member of the NERC Operating Committee-Interconnected

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1 Operations Subcommittee. I am currently CP&L's alternate member to the SERC
2 Operating Committee.

3 In my current position I am responsible for the economic and reliable operation of
4 CP&L's power system which includes both the generation and transmission
5 resources.

6 **Q. What is the purpose of your testimony here today?**

7 **A.** The purpose of my testimony is to review the operating performance of the
8 Company's generating facilities during the period of January 1, 1996 through
9 December 31, 1996 and the expected operating performance of the nuclear units for
10 the projected period April 1, 1997 to March 31, 1998.

11 **Q. Describe the types of generating facilities owned and operated by CP&L.**

12 **A.** CP&L owns and operates a diverse mix of generating facilities consisting of hydro
13 facilities, combustion turbines, fossil steam generating facilities, and nuclear plants.

14 **Q. Why does CP&L utilize such a diverse mix of generating facilities?**

15 **A.** Each type of facility has different operating and installation costs and is generally
16 intended to meet a certain type of loading situation. In combination, the diversity of
17 the system, in conjunction with power purchases made when doing so is more cost-
18 effective than using a CP&L generating unit, allow CP&L to meet the continuously
19 changing customer load pattern in a reasonable, cost-effective manner. The
20 combustion turbines, which have relatively low installation costs but higher
21 operating costs, are intended to be operated infrequently. They also provide
22 resources that can be started in a relatively short time for emergency situations. In
23 contrast, the large coal and nuclear steam generating plants have relatively high

1 installation costs with lower operating costs, and are intended to operate in a
2 manner to meet the constant level of demand on the system. Based on the load level
3 that CP&L is called on to serve at any given point in time, CP&L selects the
4 combination of facilities which will produce electricity in the most economical
5 manner, giving due regard to reliability of service and safety. This approach
6 provides for overall minimization of the total cost of providing service.

7 **Q. Please elaborate on the intended use of each type of facility CP&L uses to**
8 **generate electricity.**

9 **A.** As a general rule, peaking resources such as combustion turbines, are constructed
10 with the intention of running them very infrequently, i.e. only during peak or
11 emergency conditions. Therefore, as a rule, they have a very low capacity factor,
12 generally less than 10%. Because combustion turbines can be started quickly in
13 response to a sharp increase in customer demand, without having to continuously
14 operate the units, they are very effective in providing reserve capacity. Intermediate
15 facilities are intended to operate more frequently and are subject to daily load
16 variations. Because these facilities take some time to come from a cold shut down
17 situation, they are best utilized to respond to the more predictable system load
18 patterns. Additionally, these plants, located across the Company's service territory,
19 contribute to overall system reliability. As a rule, they operate with capacity factors
20 in the range of 10% to 60%. CP&L's intermediate facilities are predominately older
21 coal plants. Baseload facilities are intended and designed to operate on a near
22 continuous basis with the exception of outages for required maintenance,
23 modifications, repairs, major overhauls, or for refueling in the case of nuclear

1 plants. These plants are traditionally called on to operate in the 60% and greater
2 capacity factor range. CP&L's four nuclear units and four larger coal units
3 constitute the Company's baseload facilities.

4 **Q. How does CP&L ensure that it operates these three types of generating**
5 **facilities as economically as possible?**

6 **A.** The Company has a central Energy Control Center which monitors the electricity
7 demands within the CP&L service area. The Energy Control Center regulates and
8 dispatches available generating units in response to customer demand.
9 Sophisticated computer control systems match the changing load with available
10 sources of power. Personnel at the Energy Control Center, in addition to being in
11 contact with the Company's generating plants, are also in communication with other
12 utilities bordering our service territory. In the event a CP&L plant is suddenly
13 forced off-line, the interconnections with neighboring utilities help to ensure that
14 service to our customers will go uninterrupted. Additionally, it allows CP&L
15 access to the unloaded capacity of neighboring utilities so that CP&L customers
16 will be served by the lowest cost power available through inter-utility purchases.

17 **Q. During the review period January 1, 1996 through December 31, 1996, did**
18 **CP&L prudently operate its generating system within the guidelines discussed**
19 **in regard to the three types of facilities?**

20 **A.** Yes. Two different measures are utilized to evaluate the performance of generating
21 facilities. They are equivalent availability factor and capacity factor. Equivalent
22 availability factor refers to the percent of a given time a facility was available to
23 operate at full power if needed. Capacity factor measures the generation a facility

1 actually produces against the amount of generation that theoretically could be
2 produced in a given time period, based on its maximum dependable capacity.
3 Equivalent availability factor describes how well a facility was operated, even in
4 cases where the unit was used in a load following application. CP&L's combustion
5 turbines averaged 90.0% equivalent availability for the twelve-month review period
6 ending in December 1996, and less than 0.8% capacity factor indicating that they
7 were almost always available for use but operated minimally. This is consistent
8 with their intended purpose. CP&L's intermediate, or cycling units, had an average
9 equivalent availability factor of 89.0% and a capacity factor of 55.4%, again
10 indicative of good performance and management. CP&L's fossil baseload units had
11 an average equivalent availability of 78.6% and a capacity factor of 55.3%. The
12 fossil baseload capacity factor was lower than usual due to excellent nuclear
13 performance during the review period. Thus, the fossil baseload units were well
14 managed and operated. CP&L's nuclear generation system achieved a net capacity
15 factor of 87% for the twelve month review period. Excluding outage time
16 associated with reasonable refueling outages and outages required by the NRC due
17 to Hurricanes Fran and Bertha, the nuclear generation system's net capacity factor
18 rises to 96.8%. Excluding all reasonable outage time further raises the net capacity
19 factor to 101.96%. Therefore, pursuant to S.C. Code Ann. § 58-27-865(F), since
20 the adjusted capacity factor exceeds 92.5% CP&L is presumed to have made every
21 reasonable effort to minimize the cost associated with the operation of its nuclear
22 generation system and to have properly operated and managed its nuclear facilities.

1 **Q. You have not specifically addressed the performance of CP&L's hydro units.**
2 **Please discuss their performance.**

3 **A.**The usage of the hydro facilities on the CP&L system is limited by the availability
4 of water that can be released through the turbine generators. The Company's hydro
5 plants have very limited ponding capacity for water storage. CP&L operates the
6 hydro plants to obtain the maximum generation from them; but because of the small
7 water storage capacity available, the hydro units have been primarily utilized for
8 peaking and regulating purposes. This maximizes the economic benefit of the units.
9 For the review period the hydro units had an equivalent availability of 97.4% and
10 operated at a capacity factor of 5.2%.

11 **Q. How did the Company's fossil units perform as compared to the industry?**

12 **A.**Our fossil steam system operated well during this review period, achieving an
13 equivalent availability of 83.5%. This exceeds the most recently published NERC
14 average equivalent availability for coal plants of 82.6%. The NERC average covers
15 the period 1991-1995 and represents the performance of 916 units. Equivalent
16 availability is a more meaningful measure of performance for coal plants than
17 capacity factor because the output of our fossil units varies significantly depending
18 on the level of system load. Our larger fossil units, Roxboro Units 2, 3, and 4 and
19 Mayo Unit 1, operated at equivalent availabilities of 61.4%, 91.5%, 92.2%, and
20 68.9%, respectively. As I mentioned earlier, the baseload coal units achieved an
21 average equivalent availability of 78.6%.

22 **Q: How did the performance of CP&L's nuclear system compare to the industry**
23 **average?**

1 **A:** During the period January 1, 1996 through December 31, 1996, CP&L's pressurized
2 water reactors ("PWRs"), Robinson Unit 2 and Harris Unit 1, achieved capacity
3 factors of 91.0% and 93.6% respectively. On average, these nuclear units operated
4 at a 92.4% capacity factor during the test period. In contrast, the NERC five-year
5 average capacity factor for 1991-1995 for all commercial PWRs in North America
6 was 75.1%. Brunswick Units 1 and 2, which are both boiling water reactors
7 ("BWRs"), achieved capacity factors of 84.7% and 78.3%, with an average of
8 81.6%. The NERC five-year capacity factor average for 1991-1995 for all BWRs
9 was 64.0%. CP&L's nuclear system incurred only a 2.6% forced outage rate during
10 the test period compared to the industry average of 10.6%.

11 **Q.** Are you presenting any exhibits with your testimony?

12 **A.** Yes. Wilkerson Exhibit 1 is a graphic representation of the Company's generation
13 system operation for the twelve-month review period.

14 **Q.** Please describe the projected performance of CP&L's nuclear system for the
15 time period April 1, 1997 through March 31, 1998.

16 **A.** Exclusive of reasonable outages, I project that CP&L's nuclear units will achieve
17 an average net capacity factor of 92.3% during this period.

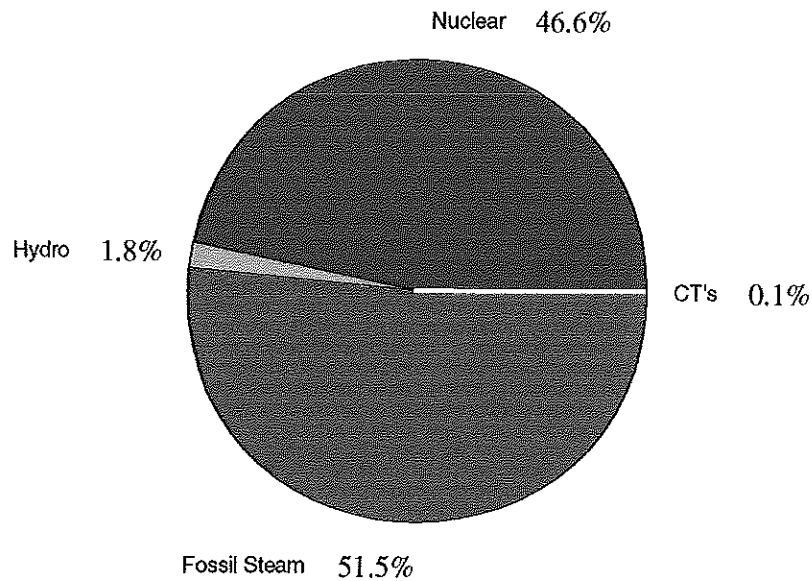
18 **Q.** Does this conclude your testimony?

19 **A.** Yes.

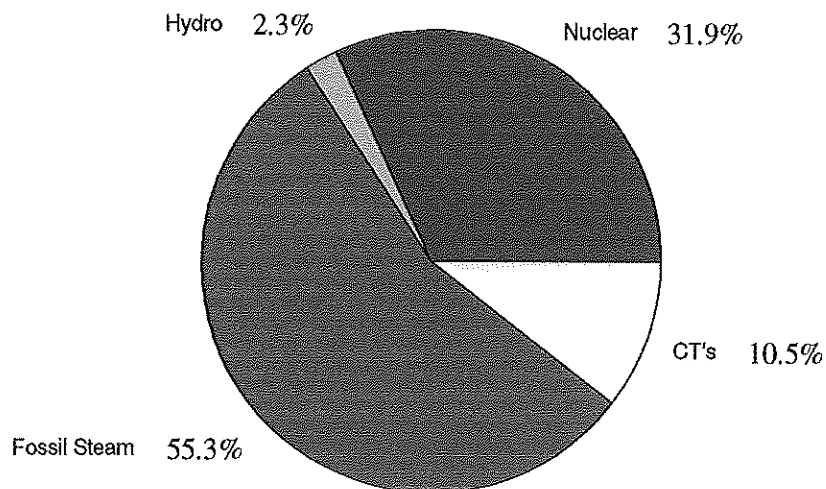
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Carolina Power & Light Company

1996 Generation Mix



Installed Generating Capability



Note: Includes Power Agency Ownership